| Unique Paper Code | $:$ | 61011306 |
| :--- | :--- | :--- |
| Name of Paper | $:$ | Management Accounting |
| Name of Course | $:$ | Bachelor of Management Studies (BMS) CBCS |
| Semester/ Annual | $:$ | III |
| Duration | $:$ | 3 hours |
| Maximum Marks | $:$ | 75 |

## Instructions for Candidates:

1. It is an open book examination.
2. Attempt any four Questions. Allquestion carry equal marks..
3. Use of simple calculator is allowed.
4. "Management Accountant collects, analyzes and presents the accounting and other information in such a way as to assist the management in the creation of policy and in the day-to-day operations of an undertaking." Elucidate.
2.The following account balances and distribution of indirect charges are taken from the accounts of a manufacturing concern for the year ending on 31st March, 2020.

| Item | Total Amount | Production Departments |  |  | Service Departments |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $($ Rs. ) | A (Rs.) | B (Rs.) | C (Rs.) | X (Rs.) | Y (Rs.) |
| Indirect Material | $1,20,000$ | 20,000 | 30,000 | 40,000 | 20,000 | 10,000 |
| Indirect Labour | $2,40,000$ | 40,000 | 50,000 | 80,000 | 40,000 | 30,000 |
| Superintendent Salary | 80,000 | - | - | 80,000 | - | - |
| Power | $1,80,000$ |  |  |  |  |  |
| Rent \& Rates | $75,, 000$ |  |  |  |  |  |
| Insurance | 36,000 |  |  |  |  |  |
| Meal Charges | 60,000 |  |  |  |  |  |
| Depreciation | $3,60,000$ |  |  |  |  |  |

The following department data are also available:

| Item | Production Departments |  |  | Service Departments |  |
| :--- | ---: | :---: | ---: | ---: | ---: |
|  | A | B | C | X | Y |
| Area (Sq.ft) | 4,400 | 4,000 | 3,000 | 2,400 | 1,200 |
| Capital Value of Assets <br> (Rs.) | $4,00,000$ | $6,00,000$ | $5,00,000$ | $1,00,000$ | $2,00,000$ |
| Kilowatt Hours | 3,500 | 4,000 | 3,000 | 1,500 | - |
| No. of Employees | 60 | 70 | 120 | 30 | 20 |

Expenses charged to the service department are to be distributed to other departments in the following percentages:

|  | A | B | C | X | Y |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Department X | 30 | 30 | 20 | - | 20 |
| Department Y | 25 | 40 | 25 | 10 | - |

Prepare on overhead distribution statement by using repeated distribution method to show the total overheads of production departments after re-apportioning service departments overhead. Show all the calculations to the nearest rupee.
3. XYZ Ltd. has given the following particulars. You are required to prepare a cash budget for quarters ending 31st December, 2020.

| Month | Sales | Materials | Wages | Overheads |
| :---: | :---: | :---: | :---: | :---: |
| August | 40,000 | 20,400 | 7,600 | 3,800 |
| September | 42,000 | 20,000 | 7,600 | 4,200 |
| October | 46,000 | 19,600 | 8,000 | 4,600 |
| November | 50,000 | 20,000 | 8,400 | 4,800 |
| December | 60,000 | 21,600 | 9,000 | 5,000 |

## Credit Terms are:

(i) Sales/debtors - $10 \%$ sales are on cash basis. $50 \%$ of the credit sales are collected next month and the balance in the following month.
(ii) Creditors - materials 2 months, wages $1 / 5$ month, overheads $1 / 2$ month.
(iii) Cash balance on 1st October, 2020 is expected to be Rs. 8,000 .
(iv) A machinery will be installed in August, 2020 at a cost of Rs. $1,00,000$. The monthly installment of Rs. 5,000 is payable from October onwards.
(v) Dividend at $10 \%$ on preference share capital ofRs. $3,00,000$ will be paid on 1 st

December, 2020
(vi)Advance to be received for sale of vehicle Rs. 20,000 in December.
(vii) Income-tax (advance) to be paid in December Rs. 5,000 .
4. ABC Limited produces a single product and standard costing system is followed in the organization.Following information is available from the cost records of the company for the month of October 2020:

| Material purchased | $36,000 \mathrm{~kg}$. | Rs. $2,88,000$ |
| :--- | ---: | ---: |
| Material consumed | $34,200 \mathrm{~kg}$ | --------- |
| Actual wages paid for | 7,750 hours | Rs. 50,375 |
| Units produced | 2,850 | --------- |

Standard data are as follows:
Direct Materials: 10 kg . per unit @ Rs. 8.50 per kg.
Direct wages: 2.5 hours per unit @ Rs. 6 per hour
You are required to calculate the following variances:
(a) Material cost variance
(b) Material Price variance
(b) Material Usage variance
(c) Labourcost variance
(e) Labour rate variance
(f) Labour efficiency variance
5. SR Company Limited produces three grades of a product - super, good and normal. Each of these three grades of the productare high in demand and the company is able to sell whatever is produced.
The machine operations which is part of overall process operations is a limiting factor. The company is operating at $100 \%$ capacity. The fixed cost is Rs. $4,80,000$. In addition, the Cost Accountant was able to extract the following information about the three grades of product.

| Product | Super | Good | Normal |
| :--- | ---: | ---: | ---: |
| Budgeted Production (units) | 10,000 | 10,000 | 10,000 |
| Process hours per unit | 10 | 10 | 8 |
| Machine hours per unit | 6 | 5 | 4 |
| Selling price per unit (Rs.) | 360 | 340 | 300 |
| Direct Materials cost per unit (Rs.) | 200 | 180 | 150 |
| Direct Labour cost per process hour (Rs.) | 7 | 7 | 5 |


| Variable Overheads per machine hours (Rs.) | 5 | 10 | 12 |
| :---: | ---: | ---: | ---: |

Required:
(i) Determine the contribution margin per unitof each grade of product
(ii) Present an analysis to management showing the relative profitability of three grades of product, assuming machine operations are the limiting factor.
6. SR Ltd. produces Product ' $Z$ ' through two distinct processes - Process I and Process II. On completion, it is transferred to finished stock. Following information is given for a particular month:

| Particulars | Process I | Process II |
| :--- | ---: | ---: |
| Raw material used | 7,500 units | --- |
| Raw material cost per unit | Rs. 60 | --- |
| Transfer to next process/finished stock | 7050 units | 6570 units |
| Normal Loss ( on input) | $5 \%$ | $10 \%$ |
| Direct Wages | Rs. $1,40,000$ | Rs.1,20,000 |
| Direct Expenses | $60 \%$ of direct Wages | $65 \%$ of direct Wages |
| Manufacturing Overheads | $20 \%$ of direct Wages | Rs. 34,650 |
| Realizable value of scrap per unit | Rs.29 | Rs.40 |

There was no opening or closing stock of work in progress. You are required to:
(i) Prepare process accounts, normal wastage account, abnormal wastage account and abnormal gain account if there is abnormal gain.
(ii) 6,000 units of finished stock were sold at a profit of $20 \%$ on cost. Find the selling price.

